

# Shaping the Grid of Tomorrow

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# About Xcel Energy

NSP-Minnesota (NSPM)

NSP-Wisconsin (NSPW)

Public Service Co.  
of Colorado (PSCo)

Southwestern Public  
Service (SPS)

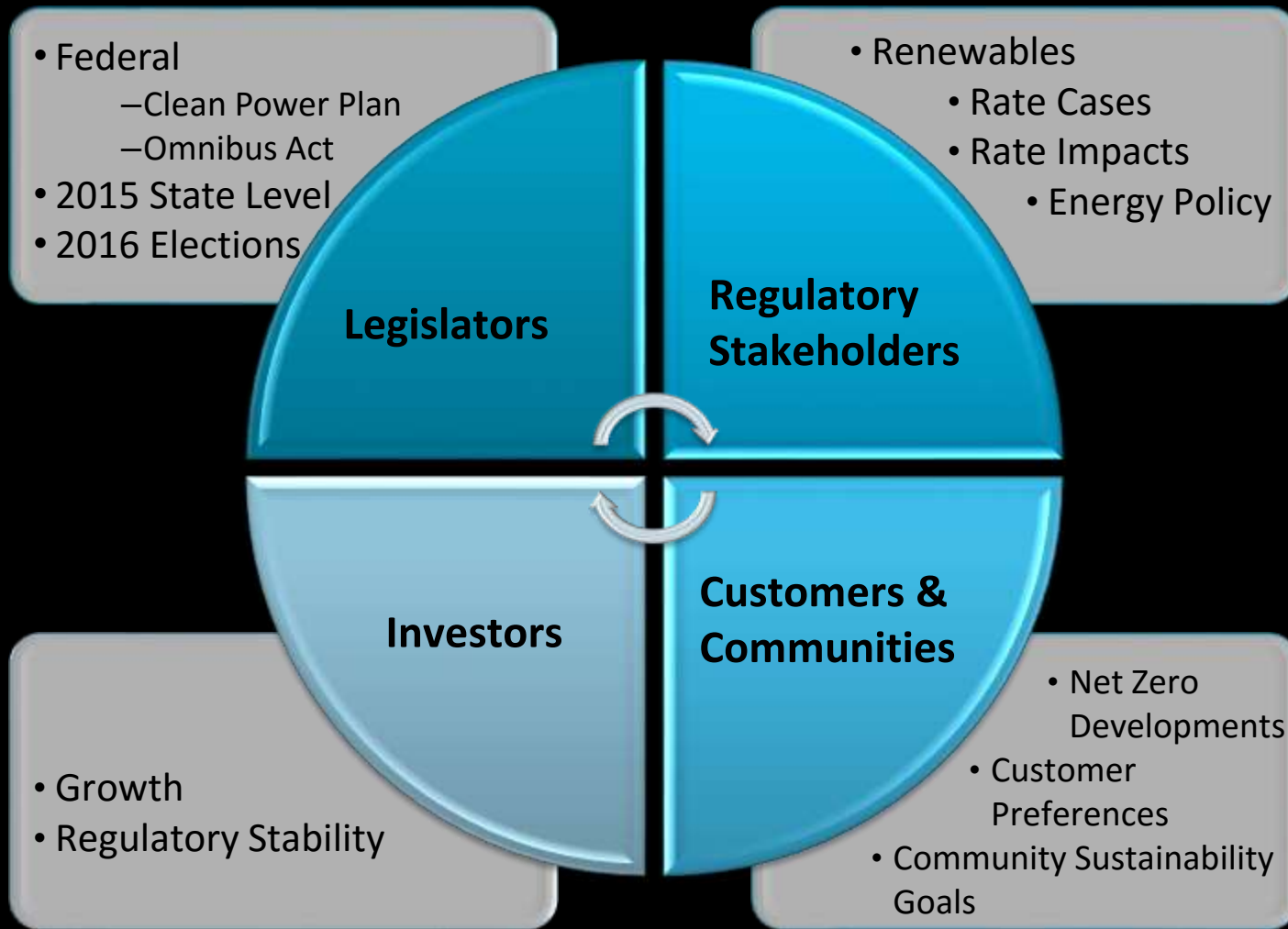
- Electric and natural gas utility
- Annual revenues: \$10.1 billion
- Operates in eight Midwestern and Western states
- *In total:* serves 3.4 million electricity customers, 1.9 million natural gas customers
- *In Colorado:* serves 1.4 million electric customers, 1.3 million natural gas customers

# PROVEN LEADER



- Nation's No. 1 utility wind energy provider for 12 years
- National top 10 for solar capacity
- Projected to exceed Colorado's 30% renewable energy standard by 2020
- Completion of Clean Air-Clean Jobs scheduled for 2017, on time and under budget
- Projected to reduce carbon dioxide emissions 35% by 2020 from 2005 levels
- National top 10 for energy efficiency
- One of Forbes Magazine's Most Trustworthy Companies in America
- Recognized as one of the most valuable employers for military veterans
- More than \$25 million invested annually in Colorado communities

# Influence & Environment



# Our Energy Future

- Embrace new technologies
- Complete Strategic Investments
  - ‘No Regrets’ Renewables
  - Grid Intelligence
- Respond to Customer’s and Communities’ wants
  - Cost Effective
  - Repeatable
  - Choice



Thank you!